Triodos @ Investment Management

JONES LANG LASALLE INC

MEETING DATE	Fri, 29 May 2015 13:00 pm	TYPE AGM ISSUE DATE	Fri, 22 May 2015
MEETING LOCATION	One Post Office Square, 26th Floor, 02109	Boston, Massachusetts	
CURRENT INDICES	PIRC Global		
SECTOR	Real estate agents and managers		

	PROPOSALS	ADVICE
1a	Elect Hugo Bague	For
	Independent Non-Executive Director.	
1b	Elect Samuel A. Di Piazza Jr.	For
	Independent Non-Executive Director.	
1c	Elect Colin Dyer	For
	Chief Executive Officer.	_
1d	Elect DeAnne Julius	For
	Independent Non-Executive Director.	
1e	Elect Ming Lu	Oppose
	Independent Non-Executive Director. He is chair of a committee which is not fully independent which Triodos does not support.	
44	Elect Martin H. Nesbitt	For
1f	Independent Non-Executive Director.	FOI
1.0	Elect Sheila A. Penrose	For
1g	Non-Executive Chairman. Not considered independent owing to a tenure of over nine years. However,	FOI
	there is sufficient independent representation on the board.	
1h	Elect Ann Marie Petach	For
	Independent Non-Executive Director.	
1i	Elect Shailesh Rao	For
	Independent Non-Executive Director.	
1j	Elect David B. Rickard	Oppose
-	Independent Non-Executive Director.	
	He is chair of a committee which is not fully independent which Triodos does not support.	
1k	Elect Roger T. Staubach	For
	Executive Chairman, Americas.	
2	Advisory vote on executive compensation	Abstain
	The Company has submitted a proposal for shareholder ratification of its executive compensation	
	policy and practices. The voting outcome for this resolution reflects the balance of opinion on	
	the adequacy of disclosure, the balance of performance and reward and the terms of executive employment. The compensation rating is: BCC.	
	As restricted stock units vest in less than three years and some portion of the long-term payment is	
	awarded in deferred cash, Triodos abstains on this proposal.	
3	Appoint the auditors	Oppose
	KPMG LLP proposed. Non-audit fees represented 7.57% of audit fees during the year under review	
	and 18.35% on a three-year aggregate basis. This level of non-audit fees does not raise serious	
	concerns about the independence of the statutory auditor. The current auditor has been in place for	
	more than ten years. There are concerns that failure to regularly rotate the audit firm can compromise	
	the independence of the auditor.	

SUPPORTING INFORMATION FOR RESOLUTIONS

Proposal 2 - Advisory vote on executive compensation

Disclosure: B- The annual bonus is based on two elements: (1) performance as a pre-determined percentage of adjusted net income available to shareholders (the 2014 maximum was 6.5%); and (2) achievement of strategic objectives (\$3 million maximum). Combining these two elements equals the total opportunity (subject to an overall 7.5% adjusted net income maximum). The payout of the annual bonus is split into cash and restricted stock units which vest over one to five years. Long-term equity is awarded in the form of restricted stock units and are based on three financial targets (operating income margin, operating income, total shareholder return) and 'G5 objectives' (which are strategic objectives set by the compensation committee).

Balance: C- The annual bonus and LTIP award are considered sufficiently challenging for the fiscal year as the Company set the target level of achievement at a suitable level higher than actual achievement for 2013. Restricted stock units vest in less than three years and some portion of the long-term payment is awarded in deferred cash.

Contract: C- The Company does not have a 'clawback' policy in place and 'good reason' is not defined in an appropriate manner.

For Private Circulation only

© Copyright 2015 PIRC Ltd

Researcher: Rasheed Rambaran Email: pircresearch@pirc.co.uk

Information is believed to be correct but cannot be guaranteed. Opinions and recommendations constitute our judgement as of this date and are subject to change without notice. The document is not intended as an offer, solicitation or advice to buy or sell securities. Clients of Pensions & Investment Research Consultants Ltd may have a position or engage in transaction in any of the securities mentioned.



Pensions & Investment Research Consultants Limited 6th Floor 9 Prescot Street London E1 8AZ

> Tel: 020 7247 2323 Fax: 020 7247 2457 http://www.pirc.co.uk

Regulated by the Financial Conduct Authority